

### European Public Leadership in BIM:

Driving Performance, Innovation and Growth

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# European Construction Market – Key figures and drivers for change

### **Key figures:**

- € 1.2 trillion (10<sup>12</sup>)
- 9% GDP
- 18 million jobs
- 3.1 million organizations (95% SMEs)

### **Drivers for Change:**

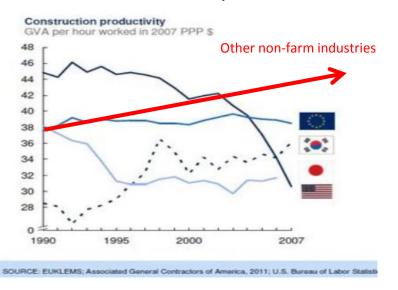
- Urbanisation and housing crisis
- Workforce skill level
- Resource scarcity
- Climate change
- Ageing infrastructure
- Improving existing stock



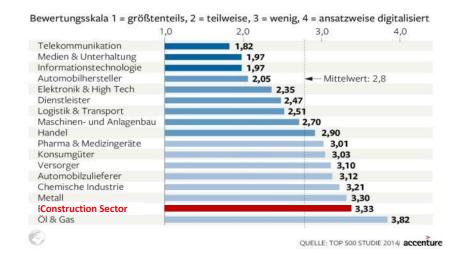


## Construction: declining productivity and low digitalisation

### **Productivity**



### Digitalisation







## Causes of low productivity

Traditional ways of working...



Project process - fragmented
Paper based - errors

is causing waste.

35%

### Cost of waste in the sector

Misunderstanding of client needs

Miscommunication

Rework and recreation of data

Poor or no information management





## Value proposition of BIM

- Economic: increase productivity, potential for growth, enhance position of European industry on international markets (construction, IT), ...
- Environmental: less waste, lean supply chain, lower energy demands, lighter carbon footprint, ...
- **Social**: facilities aligned with societal needs, job creation



# What kind of savings are possible on the € 1.2 trillion

- 0,1%: 1,2 billion €
- 1%: 12 billion €
- 10% of 120 billion €







## Why provide public leadership: a driver for innovation



As large public procurers we are;

- Non-competitive
- Transparent
- Non-discriminating

### Investing Public Money;

- Leading the market through procurement
- Creating fertile environment



## **EU: Public Procurement Directive**

DIRECTIVE 2014/24/EU OF THE EUROPEAN PARLIAMENT AND OF THE COUNCIL
of 26 February 2014
on public procurement and repealing Directive 2004/18/EC
(Text with EEA relevance)
(OJ L 94, 28.3.2014, p. 65)

### Article 22

### Rules applicable to communication

 (1) Member States shall ensure that all communication and information exchange under this Directive, in particular electronic submission, are performed using electronic means of communication [...].



## **BIM in Public Procurement:**

- (4) For public works contracts and design contests, Member States may require the use of specific electronic tools, such as of building information electronic modelling tools or similar.
- In such cases the contracting authorities shall offer alternative means of access, [...], until such time as those tools become generally available [...].

### Rapidly evolving national digital programmes



Germany	Bundesministerium für Verkehr und digitale Infrastruktur	Norway	<b>≜</b> STATSBYGG
Finland	Senaatti	Spain	Implantación del BIM en España
France	Plan Transition Numérique dans le Bâtiment	UK	Bill Building Information Modelling (BIM) Task Group
Netherlands	Rijkswaterstaat Ministry of Infrastructure and the Environment	Denmark	BYGNINGSSTYRELSEN





## Risks of not collaborating

- Adding cost burden
- Slowing economic growth
- Confusing the market
- Closing markets
- Losing competitiveness









## **EU BIM Task Group**

- Deliver greater value for public money
- Increased openness, fairness, competitiveness and productivity
- Stimulating innovation and growth in the construction and digital economies





Austria
Belgium
Czech Republic
Germany
Denmark
Estonia

France Ireland Iceland

Spain

Finland

\*European Parliament

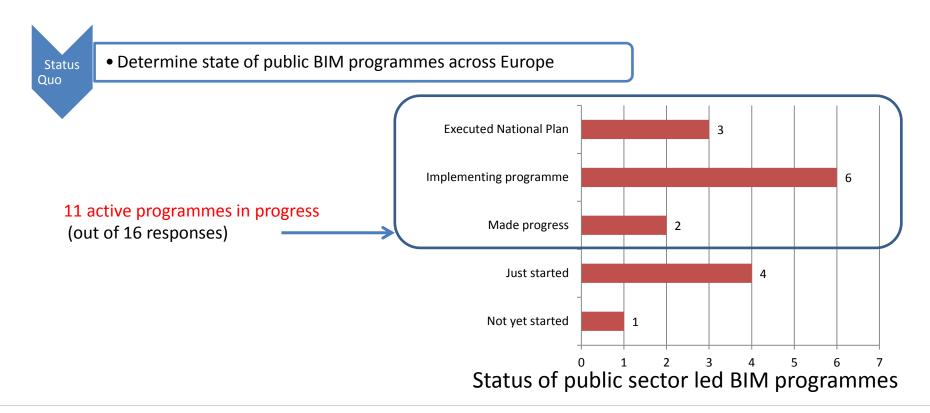
\*European

Commission





## Survey of current European public sector practices for the encouragement and introduction of BIM (into public estate and policy)







## The EU BIM Task Group

### **Deliverables**

- 2-year program co-funded by the EU Commission, started Feb 2016
- Create a Common Framework for BIM in public works

### Target Groups

- EU Public estate owners
- EU Public procurers
- EU Policy makers and









## Establish a Common Framework / Handbook

**The 'why'** – key incentives for acting now:

- Drivers for Change
- The value proposition of digitalization and BIM
- The value proposition for EU Alignment on BIM



### The 'how' -

Strategic Guidance for introducing BIM at

- National/strategic level
  - A framework for introducing Europe's public sector BIM programs

### The 'what' -

Operational Guidance for consistent procuring and delivery

- A common EU performance level
- Refer and encourage standards





## Establish a Common Framework / Handbook



The Strategic Level: "The How"





## **Questions for the Public Sector**

What makes a robust and impactful BIM programme?



# WHAT IS THE ROLE OF THE PUBLIC SECTOR STAKEHOLDER?

When and how should I use pilot projects?

What is the role of industry, associations and standards bodies?

How should to introduce BIM as a public procurer?





### Strategic Framework for Public Sector BIM Programs

### **Grow Industry Capacity**

- Early wins, pilot projects, training
- Increasing use of strategic lever to grow capacity
- Measure and monitor, case studies, embed change

## **Communicate Vision & Foster Communities**

- Engage industry stakeholders
- Create regional and focus networks
- Events, media, web, social media

## Build a Common Collaborative Framework

- Legal and regulatory framework
- Data and process standards
- Skills, tools, guidance

### **Foundation of Public Leadership**

- Compelling drivers, vision and goals
- Aligned value proposition and strategy
- Sponsor, funded programme, stewardship team

2016 MATTHEWS

## What are the recommendations? 1 of 12



	Highly recommended	Recommended	Encouraged
1. Vision, Drivers & Goals	Ensure clear public drivers and goals are defined and documented.  Make a public statement of intent.	During the BIM adoption process, change management strategies should be implemented to support and monitor commitment, to detect problems or inefficiencies, and where needed to take corrective actions.	Define organisational level metrics that address the drivers and describe progress towards the goals.  Benchmark your starting point and measure your progress





## Establish a Common Framework / Handbook



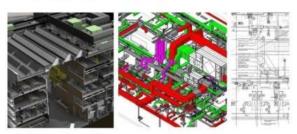
The Operational Level: "The What"





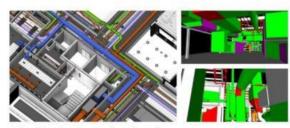
### What is a BIM Project?

### A BIM project | Design & documentation



- 3D object modelling software
- · Agreed methodology and standards
- Embedded information generates tags and datasheets
- · Creation of 2D and 3D output

### A BIM project | Coordination

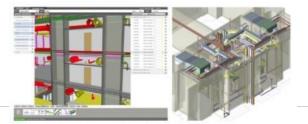


- . Use of shared setting-out and coordinate data
- Direct referencing of other disciplines 3D information
- · Coordination of discipline zones
- · Virtual design reviews and clash detection workshops





#### A BIM project | Clash avoidance



- \* Coarse Clashing between different building zones or spaces
- Medium Clashing between building components
- Fine Soft clashing for builderswork and maintenance access

#### A BIM project | Operation



- Facilities and operations management model
- . Equipment lists, specifications and maintenance information
- Monitoring and feedback systems
- Portable hardware

#### A BIM project Build





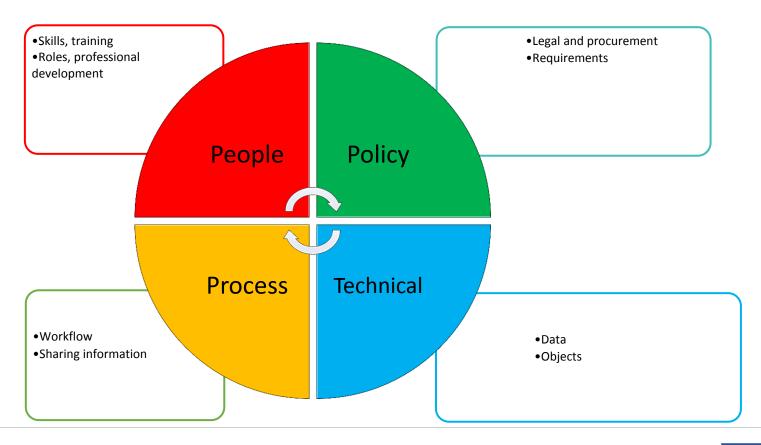
- Virtual construction and coordination
- Data driven setting out and monitoring
- Improved understanding of models over drawings

#### A BIM project | 4D Modelling



- Linking the construction programme to the project model
- Overall site phasing

### Common European BIM Performance Level





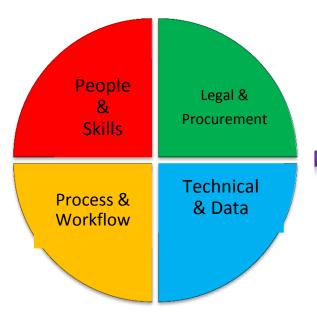


### **HOW TO TRAIN 18 MILLION PEOPLE...**

Responsibilities Consistent education Capacity building

# HOW TO DEFINE COMMON WAYS OF WORKING...

Common data environment Version control Manage information



### **HOW TO DEFINE OUTCOMES...**

Liability, IP
Employers Information Requirements
Execution Plan (pre- and post-award)

### **HOW TO DEFINE INPUTS...**

Exchange format
Objects, classification
Security minded

## What are the recommendations? ...1 of 9

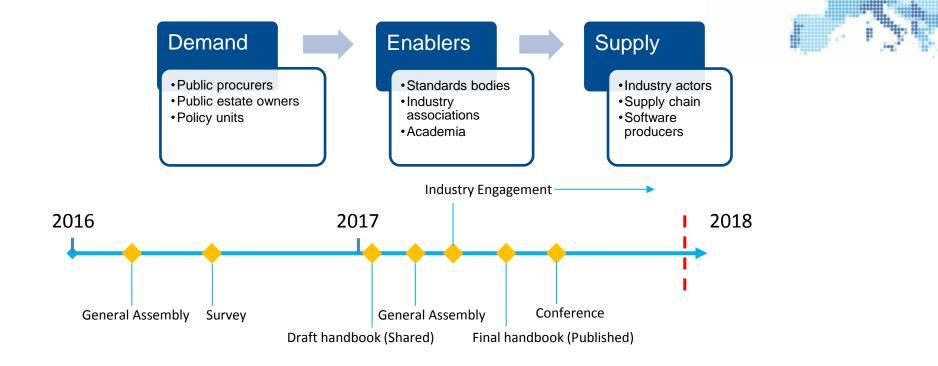


Topic	Highly recommended	Recommended
Contractual arrangements	Obligations, liabilities and associated limitations for BIM are incorporated into the contract, for example as a BIM specific appendix or protocol.	Provide templates for BIM specific arrangements for different procurement strategies.





## Timeline







# Launch Date: 6<sup>th</sup> July 2017, Brussels









Innovation in Europe

- Public leadership growing
- Accelerating national adoption
- Benefits to private and public sector
- Common standards emerging
- Creation of Single Digital Construction Market



# European alignment A common approach to BIM

15-25% by 2025





Bringing together national efforts into a common and aligned European approach to develop a world-class digital construction sector

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